

# Dr Jitendra for 'Rule to Role' shift for result oriented governance

**STATE TIMES NEWS**  
**NEW DELHI:** Union Minister, Dr. Jitendra Singh has strongly advocated "Rule to Role" shift for result oriented governance. Addressing the "Mission Karmayogi" workshop at Civil Services Officers' Institute (CSOI) here on Thursday, Dr. Jitendra highlighted a significant transformation in India's governance approach, moving from a traditional rule-based system to a dynamic, role-based framework. He explained that this shift ensures civil servants are better equipped to align their skills with the specific responsibilities of their roles, making the government more adaptable and efficient. "India 2047 requires us to transcend rigid rules and adopt a flexible, role-based approach that enhances our global competitiveness," Dr. Jitendra stated. The Minister credited Prime Minister Narendra Narendra Modi for spear-



Union Minister Dr. Jitendra Singh addressing "Mission Karmayogi" Workshop at Civil Services Officers' Institute (CSOI), New Delhi on Thursday.

heading innovative governance reforms that have modernised the country's administrative processes. Reforms such as the abolition of interviews for Group B and C positions and streamlining recruitment timelines have significantly improved the transparency and efficiency of the government's functioning. "These reforms are reflective of the Prime Minister's vision for a modern, merit-based system that prioritises performance and delivery," he said. Emphasising the need for results-driven governance, Dr. Jitendra noted, "The journey from optics to delivery is critical." He stressed that the success of governance should not be measured by appearances but by tangible outcomes that serve the public. "Moving from process-driven to performance-driven governance is the way forward for India to meet its global aspira-

tion," he remarked. Dr. Jitendra also referred to the introduction of Mission Karmayogi Prarambh, a key extension of Mission Karmayogi, designed to prepare new recruits for their roles from the moment they join the service. Mission Prarambh ensures that new officers receive the necessary tools and training to transition smoothly into their positions, contributing to a more capable and motivated workforce across the government. During the workshop, Dr. Singh launched four new features of the iGOT-Karmayogi platform, aimed at enhancing the learning experience for government officials. He also released 20 new domain-specific courses under the Annual Capacity Building Plan (ACBP) of the Department of Personnel and Training (DoPT) to further strengthen skill development across ministries. Additionally, the Minister unveiled the "Know Your Ministry" initiative for the DoPT and released new learning modules under Mission Karmayogi, all designed to bolster capacity-building efforts across the government. The workshop saw the participation of several high-ranking officials, including Secretary, DoPT, Dr. Vivek Joshi; Chairman, Capacity Building Commission, Adi Zainulbhai; and CEO, Karmayogi Bharat, V. Lalitha Lakshmi, along with other senior officials from various ministries and departments. In closing, Dr. Jitendra reaffirmed that these reforms and initiatives are vital steps in India's journey towards achieving its vision for 2047. The emphasis on capacity building, technology-driven governance, and performance-oriented processes will shape the future of Indian governance, aligning it with the evolving needs of a modern, competitive world.



# J&K State Hajj Committee received 35000 applications in 2017

Only 4,250 applications for 2025 Hajj pilgrimage

**MASROOR AHMAD**  
**SRINAGAR:** The number of Hajj applications from Jammu and Kashmir has plummeted from over 35,000 in 2017 to just 4,250 this year, with a decline of over 90 percent since 2017. This represents a decline of more than 55 percent compared to the previous year. In an unprecedented turn of events, Jammu and Kashmir will forgo the traditional draw of lots for Hajj pilgrims for the second year running, as the number application have plummeted far below the allocated quota. The Jammu and Kashmir State Hajj Committee has received a mere 4,250 applications for the 2025 Hajj pilgrimage, a figure that stands in stark contrast to the generous allocation of 8,200 slots. This shortfall means that nearly 4000 seats-approximately 48 percent of the total quota-will remain unfilled. Shujaat Ahmad Qureshi, Executive Officer, J&K State Hajj Committee, elaborated on the situation. "This year, for the second time in succession, we will have no draw of lots. All 4250 applicants who have submitted online applications will be automatically selected for the Hajj Pilgrimage." This automatic selection process is a far cry from the competitive scenario of previous years when applicants often outnumbered available slots by a considerable margin. The Hajj Committee had initially set September 9 as the deadline for applications. However, faced with a tepid response, they extended the deadline twice, finally closing applications on September 30, 2024. Despite these extensions, the number of applicants remained significantly low, prompting concerns about the factors influencing this drastic decline. Key factor in the decline is the high cost of the pilgrimage. Pilgrims travelling from Srinagar have to pay around Rs 4.2 lakh, compared to Rs 3.6 lakh from Delhi, primarily due to higher airfares-Rs 1.7 lakh from Srinagar versus Rs 1.1 lakh from Delhi. However, authorities clarify that pilgrims are free to choose their embarkation point. Economic experts said many families are prioritising essential expenses such as healthcare and education over the pilgrimage due to financial strains. Economic considerations are at the forefront of this downturn. The cost of undertaking the Hajj pilgrimage has steadily increased over recent years, placing a growing financial burden on potential pilgrims. In 2023, pilgrims from Jammu and Kashmir had to deposit Rs 4,16,000 for the journey. This figure rose to Rs 4,24,000 in 2024, marking an increase of Rs 8000 in just one year. Looking ahead to the 2025 Hajj, costs are anticipated to climb even higher, reflecting broader inflationary trends and economic pressures both locally and globally. To fully grasp the gravity of the current situation, it's crucial to examine the historical context. The 2023 Hajj season painted a vastly different picture, with over 14,500 applications received for the pilgrimage. Of these, 12,000 fortunate individuals were selected through a draw of lots, highlighting the high demand and competitive nature of the process at that time. The following year, 2024, marked the beginning of this downward trend, with only 7,800 applications submitted for an increased allocation of 11,500 seats (9500 regular seats plus an additional 2,000). This was the first instance where a draw of lots became unnecessary, as the number of applicants fell below the available quota. As the J&K Hajj Committee grapples with this unprecedented situation, the implications extend beyond mere numbers. The automatic selection of all applicants, while beneficial for those who applied, raises serious questions about the long-term sustainability of the Hajj quota allocated to J&K. There are concerns that if this trend continues, it could potentially lead to a reduction in the quota assigned to Jammu and Kashmir in future years. Qureshi emphasised that financial constraints are the primary factor behind the dramatic application decrease.

# Com JMC reviews arrangements for holy Navratra at Bahu Fort

**STATE TIMES NEWS**  
**JAMMU:** Commissioner, Jammu Municipal Corporation, Dr. Devansh Yadav on Thursday visited Bahu Fort Bawe Wali Mata temple to take stock of arrangements put in place for the devotees during the holy Navratra. During the visit, Dr. Yadav inspected various facilities, including sanitation, power and water supply besides all other provisions to accommodate the influx of devotees. He engaged with temple staff and local authorities to discuss logistical aspects, such as health, sanitation, besides availability of other basic services for the devotees. Emphasizing the importance of maintaining cleanliness in the premises and welcoming environment during the festivities, the Commissioner directed the concerned JMC authorities to put in place adequate men and machinery during the holy Navratra, the Commissioner further instructed them to ensure cleanliness of lanes and drains, pond, parks and lifting of garbage from roads and rehri zone so that the pilgrims do not face any inconvenience. Among others, Joint Commissioner, (R&E) Rakesh Gupta, Director Project, JSCL Sunil Thusoo, Deputy Commissioner, (North) Sanjay Badyal, Deputy Commissioner (South) Lal Chand, Health Officer Dr. Vinod Sharma, besides other senior officers of JMC and JSCL accompanied the Commissioner during the visit.



JMC Commissioner, Dr. Devansh Yadav visiting Bahu Fort Bawe Wali Mata temple to take stock of arrangements.

# Yudhvir hails party cadre, traders & people of East Constituency for their support in Assembly Elections

'Will continue to serve people with more dedication'



Senior BJP leader and MLA candidate from East Constituency, Yudhvir Sethi addressing a press conference at Jammu on Thursday.

**STATE TIMES NEWS**  
**JAMMU:** Yudhvir Sethi, senior BJP leader and MLA candidate from East Constituency, today expressed his heartfelt gratitude to Prime Minister Narendra Modi, Union Home Minister Amit Shah, BJP National President JP Nadda, and the entire national leadership of the Bharatiya Janata Party for giving him the opportunity to contest the upcoming Assembly elections in Jammu. Addressing media persons here today, Sethi accompanied with Surinder Sharma, Ramesh Gupta, Anil Masoom, Ajay Sharma, Parveen Kerni, Raman Sharma, Adarsh Jethar, Savita Anand, Abdul Mehmod and Makhan lauded the unwavering support of President BJP J&K Ravinder Raina, Working President Sat Sharma as well as the party's leadership, whole BJP East Constituency team headed by Parveen Kerni ji Mandal President, traders, market associations, and the people of East Constituency, who stood by him during the election campaign. He emphasized his deep commitment to serving the people of the constituency, assuring that his work would continue with greater dedication. "I am humbled by the trust the leadership and people have placed in me. I will strive tirelessly to ensure the development and welfare of my constituency, working in alignment with Prime Minister Modi's vision for a prosperous Jammu & Kashmir," Sethi said. The senior BJP leader also expressed his determination to address key issues in the region, including infrastructure development, youth employment, and better civic amenities, reaffirming his resolve to work for the betterment of every citizen in his constituency.

# AIIMS Jammu elevates Anaesthesia Practices with expert insights from Anaesthesiologists Dr. Pawar, Dr. Mridula

**STATE TIMES NEWS**  
**JAMMU:** The Department of Anaesthesiology at AIIMS Vijaypur experienced a remarkable learning opportunity during the three-day visit of Dr. D.K Pawar and Dr. Mridula Pawar, which concluded on September 25, 2024. Dr. D.K Pawar is a former professor in the Department of Anaesthesiology at AIIMS Delhi and specializes in pediatric anaesthesia. Dr. Mridula Pawar, is an alumni of the second batch of GMC Jammu and retired as Professor and Head of the Department of Anaesthesia at VMMC and Safdarjung Hospital. During their visit, they engaged with the faculty, senior residents, nursing officers, and technicians of the Department of Anaesthesiology. On the first day, a tour of various hospital areas was conducted. This was followed by an interactive session focused on the setup and layout of the operating theatres, exploring equipment placement, workflow, and operational efficiency.



Dr. Shakti Kumar Gupta, Executive Director & CEO of AIIMS Jammu with Dr. D.K Pawar and Dr. Mridula Pawar and other doctors at a programme.

Additionally, an engaging session on academics and research within the department was held. On the second day, anaesthesia was administered by Dr D.K Pawar to a patient undergoing a superficial mastectomy, accompanied by insightful discussions. A mock drill was conducted, simulating a patient with road traffic accident being received in the Emergency Department, with the objective of practicing and refining rapid-response procedures and interdisciplinary teamwork in emergency situations. The drill also included the transfer of the patient from the Emergency Department to the operating theatre and then to the ICU. Day three featured an interactive session focused on the various protocols to be followed within the ICU and OT. Dr. DK Pawar and Dr. Mridula Pawar emphasized the importance of conducting regular scenario-based training sessions to enhance the team's response to critical situations. They also highlighted the need for multidisciplinary team training and strict adherence to equipment maintenance protocols. Additionally, they recommended fostering ongoing mentorship and collaboration with experienced anesthesiologists to ensure continuous learning and support. Regular audits of the ICU and OT were encouraged to maintain adherence to the highest standards of patient safety. Dr. Shakti Kumar Gupta, Executive Director & CEO of AIIMS Jammu, emphasized that the knowledge acquired during the visit would serve as a strong foundation for future advancements, ensuring the highest standards of anaesthesia care and patient safety protocols at AIIMS Jammu.

# With elected popular government in sight J&K Subjects atleast now hope for administrative & legislative rationalization

How could areas having constitutionally more MLCs be given lesser MLAs by a Delimitation Commission?

**DAYA SAGAR**  
 Briefly take on the history of J&K Legislature & related events it is worth mentioning here that for Constituent Assembly of J&K State as per the orders of the then Regent of J&K adhoc delimitation was done in 1951 @ 40000 population per/ seat (with census-1941 as reference allocating 43\* seats over Kashmir Region and just 30\* seats over Jammu Region (excluding \*\*POJK i.e Mirpur & Muzaffarabad Districts, small part of Poonch Jagir ; Gilgit / frontier Illakas of Skardu, etc ) where in it was \*\*wrong to assume population of Jammu Region as just \*\*12,00,000 as against \*\*17,20,000 for Kashmir region (\*as per Administrative report (16-10-1940 to 15-10-1941) of the Government of J&K i. population of Jammu Province 20,01,557, Kashmir region 17,28,686 and that of Gilgit / frontier Illakas of Skardu, Kargil & Ladakh was 3,11,915) 'The Constituent Assembly of 'J&K' met for the first time in Srinagar on

October 31, 1951 with Maullana Masoodi in Chair and the J&K Constitution was adopted and enacted on 17th Nov 1956 where as 26 Jan+ 1957was referred to in the Constitution as the commencement of this Constitution. A very salient feature of J&K Constitution was that the number of elected MLCS ( Members in Legislative Council ) was fixed permanently region wise I.e 12 elected MLCS for Kashmir Valley, 14 Elected MLCS from Jammu region ( at least one resident of the then Doda District and at least one a resident of then Poonch District) & 2 MLCS from Ladakh region ( one resident of the then Tehsil Ladakh and at one resident of then Tehsil Kargil ) where as the number ( 75 ) of elected MLAs ( member legislative Assembly) was not region wise and was to be located/ relocated after every 10 yr population census and that for J&K Representation of the People Act 1957 was enacted with guidelines for the Delimitation Commission to locate the MLAs when ever appointed. But so strangely no any regular delimitation for MLAs ( Member Legislative Assembly) was done after 1957 except which was done & ordered by the only one regular Delimitation Commission ( first appointed in 1981 under SRO No; 537 of 02-12-1981 with Justice J.N Wazir as the 1st Chairman and Justice K. K. Gupta was the last Chairman who issued the order after 14 yrs in 1995 ) on 27 April 1995 but that too was not true to the requirements of the J&K Representation of the People Act 1957 since that also distributed 46 MLAs over Kashmir Valley, only 37 ( out of 87 ) over Jammu Division and 4 over Ladakh region where as the rightful distribution would have been something otherwise i.e more numbers outside Valley over Jammu region. To be brief for idea sake & to support the opinion made here let us have a look at Section- 50 of the then J&K Constitution which constitutionally provided 14 Elected MLCS ( Member Legislative Council) for Jammu Division and only 12 elected MLCS for Kashmir Valley. Similarly in earlier times ( before 1979) Kashmir Valley had only 3 District administrative units & Jammu division had 6 Districts which too indicated that the parameters laid for distribution ( Delimitation) of MLA after every population census would in terms of J & K Representation of the People Act 1957 { Section- 4, Sub Section -2 Clause -a ( i ) : Population Clause -a ( ii ) : Geographical Compactness Clause - a ( iii ) : Nature of terrain Clause - a ( iv ) : Facilities of Communication Clause - a ( v ) : And the like considerations) taken in consideration would surely provide more MLAs outside Kashmir Valley I.e in fairness more

MLAs over Jammu Division. Unfair distribution had continued after 1957 and even after 1995 since after that even delimitation had been constitutionally deferred... After J&K state was converted to UT of J&K with a Legislative Assembly of 90 active members ( MLAs) wef 31-10-2019 and channels were opened for delimitation of the Assembly Segments under the Jammu and Kashmir Reorganization Act 2019, Act 34 of Parliament of India hopes were set that atleast thereafter the 90 MLAs would be distributed adequately in UT Legislative Assembly. The Delimitation Commission appointed in 2000 did make some changes in proportions but there too in its order J&K/282.2022 (Vol IV) dated 05-05-2022 the balance was still kept towards Valley ( 47 MLAs Valley 43 MLAs outside valley ). No doubt tilting the balance to other side would have been a challenging task for someone to take since numbers that were 46 out of 83 would have to be reduced below 45 even out of 90. May be the Delimitation Commission too was not presented proper data and related facts regarding facial features like geographical & physical parameters, the fact that district administrative units before 1979 would give the real picture, areas outside Kashmir Valley had constitutionally more elected MLCS etc worth taking to detailed critical study. Anyhow still there could be opportunity to appoint new delimitation commission after the data of census results already overdue after 2021 are made public and the new popular government after September 2024 elections can feed the new Delimitation Commission with proper data for making corrections worth providing due voice in the Legislative Assembly to the people placed in distance and backward areas of UT of J&K.. But as regards reorganization of Districts that could be done atleast now immediately in 2024. (The author Sr Journalist and social activist & analyst J&K affairs)

